# UNITED STATES 

SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D. C. 20549

FORM 10-Q
Quarterly Report under Section 13 or 15(d) of The Securities Exchange Act of 1934


PART I - FINANCIAL INFORMATION

ITEM 1 FINANCIAL STATEMENTS

## LAWSON PRODUCTS, INC. AND SUBSIDIARIES CONDENSED CONSOLIDATED BALANCE SHEETS

## (Amounts in thousands, except share data)

## ASSETS

Current Assets:
Cash and cash equivalents
Marketable securities
Accounts receivable, less allowance for doubtful accounts
Inventories (Note B)
Miscellaneous receivables and prepaid expenses
Deferred income taxes
Total Current Assets
Marketable securities
Property, plant and equipment, less allowances for depreciation and amortization
Investments in real estate
Deferred income taxes
Goodwill, less accumulated amortization
Other assets

| \$ | 4,960 | \$ | 7,912 |
| :---: | :---: | :---: | :---: |
|  | 6,246 |  | 29,973 |
|  | 50,261 |  | 40,823 |
|  | 64,455 |  | 55,228 |
|  | 12,181 |  | 9,356 |
|  | 1,961 |  | 1,857 |
|  | 140,064 |  | 145,149 |
|  | ----- |  | 401 |
|  | 39,232 |  | 39,405 |
|  | 965 |  | 705 |
|  | 10,020 |  | 9,212 |
|  | 30,121 |  | 2,431 |
|  | 27,640 |  | 25,418 |
| \$ | 248, 042 | \$ | 222,721 |


| Current Liabilities: |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Revolving line of credit | \$ | 4,000 | \$ | --- |
| Accounts payable |  | 8,065 |  | 6,730 |
| Accrued expenses and other liabilities |  | 21,153 |  | 24,518 |
| Income taxes |  | 2,975 |  | 2,615 |
| Total Current Liabilities |  | 36,193 |  | 33,863 |
| Accrued liability under security bonus plans |  | 19,175 |  | 17,968 |
| Revolving line of credit |  | 17,400 |  | --- |
| Other |  | 11,747 |  | 10,978 |
|  |  | 48,322 |  | 28,946 |
| Stockholders' Equity: |  |  |  |  |
| Preferred Stock, \$1 par value: |  |  |  |  |
| Authorized - 500,000 shares |  |  |  |  |
| Issued and outstanding - None |  | - |  | - |
| Common Stock, \$1 par value: |  |  |  |  |
| Authorized - 35,000,000 shares |  |  |  |  |
| Issued and outstanding-(2001-9,640,707 shares; 2000-9,706,404 shares) |  | 9,641 |  | 9,706 |
| Capital in excess of par value |  | 914 |  | 762 |
| Retained earnings |  | 155,100 |  | 151, 066 |
| Accumulated other comprehensive income |  | $(2,128)$ |  | $(1,622)$ |
| Total Stockholders' Equity |  | 163,527 |  | 159,912 |
| Total Liabilities and Stockholders' Equity | \$ | 248, 042 |  | 222,721 |

## (UNAUDITED)

(Amounts in thousands, except per share data)

|  | For the <br> Three Months Ended September 30, 2001 |  |  |  | ```For the Nine Months Ended September 30, 2001 2000``` |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | \$ | $\begin{array}{r} 100,000 \\ 35,256 \end{array}$ | \$ | $\begin{aligned} & 88,064 \\ & 30,094 \end{aligned}$ | \$ | $\begin{array}{r} 282,630 \\ 99,081 \end{array}$ | \$ | $\begin{array}{r} 263,976 \\ 90,498 \end{array}$ |
| Gross Profit |  | 64,744 |  | 57,970 |  | 183,549 |  | 173,478 |
| Selling, general and administrative expenses |  | 58,939 |  | 47,732 |  | 165,784 |  | 142,056 |
| Operating income |  | 5,805 |  | 10,238 |  | 17,765 |  | 31,422 |
| Investment and other income |  | $\begin{aligned} & 297 \\ & 264 \end{aligned}$ |  | $\begin{array}{r} 499 \\ 1 \end{array}$ |  | $\begin{array}{r} 1,343 \\ 518 \end{array}$ |  | $\begin{array}{r} 1,606 \\ 4 \end{array}$ |
| Income before income taxes |  | 5,838 |  | 10,736 |  | 18,590 |  | 33, 024 |
| Provision for income taxes |  | 2,525 |  | 4,358 |  | 8, 051 |  | 13,485 |
| Net income | \$ | 3,313 | \$ | 6,378 | \$ | 10,539 | \$ | 19,539 |
| Net income per share of common stock: |  |  |  |  |  |  |  |  |
| Basic | \$ | 0.34 | \$ | 0.66 | \$ | 1.09 | \$ | 1.97 |
| Diluted | \$ | 0.34 | \$ | 0.65 | \$ | 1.08 | \$ | 1.97 |
| Cash dividends declared per share of common stock | \$ | 0.16 | \$ | 0.15 | \$ | 0.48 | \$ | 0.45 |
| Weighted average shares outstanding: |  |  |  |  |  |  |  |  |
| Basic |  | 9,686 |  | 9,718 |  | 9,700 |  | 9,906 |
| Diluted |  | 9,715 |  | 9,737 |  | 9,726 |  | 9,917 |

See notes to condensed consolidated financial statements.

## (UNAUDITED)

## (Amounts in thousands)

Operating activities:
Net income
Adjustments to reconcile net income to net cash provided by operating activities:
Depreciation and amortization

$\quad$| Changes in operating assets and liabilities |
| :--- |
| Other |


| \$ | 10,539 | \$ | 19,539 |
| :---: | :---: | :---: | :---: |
|  | 5,935 |  | 4,646 |
|  | $(20,418)$ |  | $(7,730)$ |
|  | 1,417 |  | 625 |
|  | $(2,527)$ |  | 17,080 |
|  | $(4,141)$ |  | $(2,223)$ |
|  | $(12,126)$ |  | $(46,584)$ |
|  | 36,265 |  | 51, 012 |
|  | $(35,591)$ |  | --- |
|  | 100 |  | 99 |
|  | $(15,493)$ |  | 2,304 |
|  | $(1,935)$ |  | $(11,932)$ |
|  | $\begin{gathered} 21,400 \\ (4,563) \end{gathered}$ |  | $(4,497)$ |
|  | 166 |  | 84 |
|  | 15,068 |  | $(16,345)$ |
|  | $(2,952)$ |  | 3,039 |
|  | 7,912 |  | 11,975 |
| \$ | 4,960 | \$ | 15,014 |

A) As contemplated by the Securities and Exchange Commission, the accompanying consolidated financial statements and footnotes have been condensed and therefore, do not contain all disclosures required by generally accepted accounting principles. Reference should be made to Lawson Products, Inc.'s (the "Company") Annual Report on Form 10-K for the year ended December 31, 2000. The Condensed Consolidated Balance Sheet as of September 30, 2001, the Condensed Consolidated Statements of Income for the three and nine month periods ended September 30, 2001 and 2000 and the Condensed Consolidated Statements of Cash Flows for the nine month periods ended September 30, 2001 and 2000 are unaudited. In the opinion of the Company, all adjustments (consisting only of normal recurring accruals) have been made, which are necessary to present fairly the results of operations for the interim periods. Operating results for the three and nine month periods ended September 30, 2001 are not necessarily indicative of the results that may be expected for the year ending December 31, 2001.
B) Inventories (consisting of primarily finished goods) at September 30, 2001 and cost of goods sold for the three and nine month periods ended September 30, 2001 and 2000 were determined through the use of estimated gross profit rates. The difference between actual and estimated gross profit is adjusted in the fourth quarter. In 2000, this adjustment increased net income by approximately \$1,349, 000 .
C) Total comprehensive income and its components, net of related tax, for the first three and nine months of 2001 and 2000 are as follows (in thousands):

Net income
Unrealized gain on marketable securities Foreign currency translation adjustments

Comprehensive income

Net income
Unrealized gain on marketable securities Foreign currency translation adjustments

Comprehensive income

| Three mont Septemb 2001 | $\begin{aligned} & \text { s ended } \\ & \text { r 30, } \\ & 2000 \end{aligned}$ |
| :---: | :---: |
| \$3,313 | \$6,378 |
|  | 4 |
| (310) | (174) |
| \$3, 003 | \$6,208 |
| $\begin{array}{cl} \text { Nine months ended } \\ \text { September } & 30, \\ 2001 & 2000 \end{array}$ |  |
|  |  |
|  |  |
| \$10,539 | \$19,539 |
| --- | 15 |
| (506) | (612) |
| \$10, 033 | \$18,942 |

The components of accumulated other comprehensive income, net of related tax, at September 30, 2001 and December 31, 2000 are as follows (in thousands):
Foreign currency translation adjustments

| 2001 | 2000 |
| :---: | :---: |
| --- | $-\cdots$ |
| $\$(2,128)$ | $\$(1,622)$ |
| $-\cdots-\cdots$ |  |
| $\$(2,128)$ | $\$(1,622)$ |
| $===============$ |  |

D) Earnings per Share

The calculation of dilutive weighted average shares outstanding for the three and nine months ended September 30, 2001 and 2000 are as follows (in thousands):

|  | Three months ended <br> September <br> 30, |
| :---: | :---: | :---: |
| Basic weighted average shares <br> outstanding <br> Dilutive impact of options <br> outstanding | 2001 |

## E) Revolving Line of Credit

In March 2001, the Company entered into a $\$ 50$ million revolving line of credit. The revolving line of credit matures five years from the closing date and carries an interest rate of prime minus 150 basis points floating or LIBOR plus 75 basis points, at the Company's option. Interest is payable quarterly on prime borrowings and at the earlier of quarterly or maturity with respect to the LIBOR contracts. The line of credit contains certain financial covenants regarding interest coverage, minimum stockholders' equity and working capital, all of which the Company was in compliance with at September 30, 2001.
F) On March 30, 2001, the Company purchased certain assets of Premier Farnell's Cleveland based North American Industrial Products (IPD) and Kent Automotive (Kent) Divisions for approximately $\$ 28.4$ million plus approximately $\$ 8.0$ million for related inventories. This all-cash transaction was accounted for as a purchase; accordingly, the accounts and transactions of the acquired business have been included in the consolidated financial statements since the date of acquisition. Under the agreement, the Company acquired the field sales, telephone sales and customer service professionals, the customer accounts, certain administrative executives, and use of various intellectual properties, including trademarks and trade names of the IPD and Kent divisions in certain territories. The assets acquired were recorded at estimated fair values as determined by the Company's management based on information currently available. Accordingly, the allocation of the purchase price is subject to revision. As the Company only acquired inventory and portions of the IPD and Kent businesses, the Company is unable to provide any meaningful pro forma information of prior period results.
G) Reclassification

In the fourth quarter of 2000, the Company adopted Emerging Issues Task Force (EITF) No. 00-10, "Accounting for Shipping and Handling Fees and Costs." EITF 00-10 requires companies to reflect all amounts billed to customers in sales transactions as part of net sales. As such, the Company has reclassified $\$ 2,640,000$ and $\$ 7,931,000$ of freight revenue to net sales from selling, general and administrative expenses for the third quarter and nine months ended September 30, 2000, respectively.
H) New Accounting Standards

In June 2001, the Financial Accounting Standards Board issued Statement No. 142, "Goodwill and Intangible Assets." Statement No. 142 provides that amortization of goodwill no longer be required but does require the testing of the goodwill for impairment at least annually. Statement No. 142 will be required to be adopted by the Company as of January 1, 2002. The Company expects the impact of adoption will be to increase operating income
by approximately $\$ 1.6$ million in 2002.
I) Segment Reporting

The Company has three reportable segments: Maintenance, Repair and Replacement (MRO) distribution, OEM distribution and manufacturing (OEM), and international distribution.

Financial information for the Company's reportable segments consisted of the following:

|  | Three Months Ended September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| In thousands |  | 2001 |  | 2000 |
| Net sales |  |  |  |  |
| MRO distribution | \$ | 80,920 | \$ | 72,107 |
| OEM distribution |  | 13,445 |  | 12,673 |
| International distribution |  | 5,635 |  | 3,284 |
| Consolidated total | \$ | 100, 000 | \$ | 88,064 |
| Operating income (loss) |  |  |  |  |
| MRO distribution | \$ | 5,199 | \$ | 9,536 |
| OEM distribution |  | 565 |  | 952 |
| International distribution |  | 41 |  | (250) |
| Consolidated total | \$ | 5,805 | \$ | 10,238 |

The reconciliation of segment profit to consolidated income before income taxes consisted of the following:

|  | Three Months Ended September 30 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| In thousands |  | 2001 |  | 2000 |
| Total operating income from reportable segments | \$ | 5,805 | \$ | 10,238 |
| Investment and other income |  | 297 |  | 499 |
| Interest expense |  | (264) |  | (1) |
| Income before income taxes | \$ | 5,838 | \$ | 10,736 |


| In thousands | Nine Months Ended September 30, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2001 |  | 2000 |  |
| Net sales |  |  |  |  |
| MRO distribution | \$ | 228,703 | \$ | 213, 825 |
| OEM distribution |  | 39,311 |  | 40,228 |
| International distribution |  | 14,616 |  | 9,923 |
| Consolidated total | \$ | 282,630 | \$ | 263,976 |
| Operating income (loss) |  |  |  |  |
| MRO distribution | \$ | 16,152 | \$ | 29,003 |
| OEM distribution |  | 1,821 |  | 3,101 |
| International distribution |  | (208) |  | (682) |
| Consolidated total | \$ | 17,765 | \$ | 31,422 |

The reconciliation of segment profit to consolidated income before income taxes consisted of the following:

|  | Nine Months Ended September 30 |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| In thousands |  | 2001 |  | 2000 |
| Total operating income from |  |  |  |  |
| Reportable segments | \$ | 17,765 | \$ | 31,422 |
| Investment and other income |  | 1,343 |  | 1,606 |
| Interest expense |  | (518) |  | (4) |
| Income before income taxes | \$ | 18,590 | \$ | 33, 024 |

Asset information related to the Company's reportable segments consisted of the following:
In thousands September 30, 2001 December 31, 2000

Total assets

| MRO distribution | \$ | 180,353 | \$ 160,169 |
| :---: | :---: | :---: | :---: |
| OEM distribution |  | 35,276 | 32,182 |
| International distribution |  | 20,432 | 19,301 |
| Total for reportable segments |  | 236,061 | 211,652 |
| Corporate |  | 11,981 | 11,069 |
| Consolidated total | \$ | 248, 042 | \$ 222, 721 |

Board of Directors and Stockholders
Lawson Products, Inc.
We have reviewed the accompanying condensed consolidated balance sheet of Lawson Products, Inc. and subsidiaries as of September 30, 2001 and the related condensed consolidated statements of income for the three month and nine month periods ended September 30, 2001 and 2000 and the condensed consolidated statements of cash flows for the nine month periods ended September 30, 2001 and 2000. These financial statements are the responsibility of the Company's management.

We conducted our review in accordance with standards established by the American Institute of Certified Public Accountants. A review of interim financial information consists principally of applying analytical procedures to financial data, and making inquiries of persons responsible for financial and accounting matters. It is substantially less in scope than an audit in accordance with auditing standards generally accepted in the United States, which will be performed for the full year with the objective of expressing an opinion regarding the financial statements taken as a whole. Accordingly, we do not express such an opinion.

Based on our reviews, we are not aware of any material modifications that should be made to the accompanying condensed consolidated financial statements referred to above for them to be in conformity with accounting principles generally accepted in the United States.

We have previously audited, in accordance with auditing standards generally accepted in the United States, the consolidated balance sheet of Lawson Products, Inc. as of December 31, 2000, and the related consolidated statements of income, changes in stockholders' equity and cash flows for the year then ended, not presented herein, and in our report dated February 23, 2001, we expressed an unqualified opinion on those consolidated financial statements. In our opinion, the information set forth in the accompanying condensed consolidated balance sheet as of December 31, 2000, is fairly stated, in all material respects, in relation to the consolidated balance sheet from which it has been derived.

This Quarterly Report on Form 10-Q for the quarter ended September 30, 2001, contains certain forward-looking statements pertaining to the ability of the Company to finance future growth, cash dividends and capital expenditures, the ability to successfully integrate acquired businesses and certain other matters. These statements are subject to uncertainties and other factors which could cause actual events or results to vary materially from those anticipated. Lawson Products, Inc. ("Lawson" or the "Company") does not undertake any obligation to revise these forward-looking statements to reflect future events or circumstances

MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Net sales for the three and nine-month periods ended September 30, 2001 increased $13.6 \%$ to $\$ 100,000,000$ and $7.1 \%$ to $\$ 282,630,000$, respectively, relative to the comparable periods of 2000. MRO distribution net sales increased by $\$ 8.8$ million in the third quarter, driven by the sales of $\$ 14.3$ million in IPD and Kent divisions which were acquired by the Company in March 2001. These sales gains more than offset reduced contributions of other MRO units. The \$18.7 million increase in net sales year-to-date is attributable to the $\$ 27.3$ million of sales generated by the Company's IPD and Kent acquisition. The other MRO operations of the Company were down due to fewer orders in the period.

Lawson's OEM distribution net sales were relatively flat for the quarter and year-to-date periods. The international segment increased net sales by \$2.4 million and $\$ 4.7$ million in the three months and nine months ended September 30, 2001, respectively. These increases were primarily due to increased sales in Canada due to the acquisition.

Gross profit was slightly lower as a percent of sales primarily due to the IPD and Kent acquisition, whose sales generally are at lower margins than the Company's traditional businesses. Selling, general and administrative expenses increased approximately $\$ 11$ million to $\$ 58.9$ million for the third quarter of 2001. The biggest cause of this increase was increased sales agent compensation on the increase in net sales as well as additional costs incurred for the IPD/Kent acquisition, including employee salaries and the amortization of goodwill.

The Company's acquisition of IPD and Kent was completed using the proceeds from the sale of marketable securities and borrowings under the $\$ 50$ million unsecured line of credit which the Company entered into in March 2001. This resulted in the decrease in investment and other income and an increase in interest expense for both of the 2001 periods presented in comparison to 2000.

The decrease in the provision for income taxes for both 2001 periods presented is due to the decrease in income before income taxes partially offset by a higher effective tax rate. The higher effective tax rate was primarily due to foreign losses for which no income tax benefits are currently available.

Net income for the third quarter declined $48.1 \%$ to $\$ 3.3$ million ( $\$ .34$ per diluted share) from $\$ 6.4$ million ( $\$ .65$ per diluted share) for the similar period of 2000. Net income for the nine months ended September 30, 2001 decreased $46.1 \%$ to $\$ 10.5$ million ( $\$ 1.08$ per diluted share) from $\$ 19.5$ million ( $\$ 1.97$ per diluted share) for the same period of 2000. These decreases in net income are primarily attributable to the higher selling, general and administrative expenses discussed above. Also, a slowing economy negatively affected our earnings by impeding the performance of our sales force throughout the quarter and the nine months ended September 30, 2001. The tragic events of September 11 have also had a negative effect on earnings. Per share net income for 2001 and 2000 was positively impacted by the Company's share repurchase program.

The Company used $\$ 2.5$ million of cash in operations for the nine months ended September 30, 2001 compared to cash provided from operations of $\$ 17.5$ million in the similar period of the prior year. This decline was due primarily to the decrease in net income noted above, as well as increases in accounts receivable, inventories and other current assets largely associated with additional business volume of IPD and Kent. Additions to property, plant and equipment were \$4.1 million and \$2.2 million, respectively, for the nine months ended September 30, 2001 and 2000. Capital expenditures during 2001 primarily reflect purchases of computer related equipment and
warehouse equipment and building improvements, while 2000 additions primarily reflect purchases of computer related equipment.

On March 30, 2001, the Company purchased certain assets of Premier Farnell's IPD and Kent Divisions for approximately $\$ 28.4$ million plus approximately $\$ 8.0$ million for related inventories. This all-cash transaction was accounted for as a purchase; accordingly, the accounts and transactions of the acquired business have been included in the consolidated financial statements since the date of acquisition. Under the agreement, the Company acquired the field sales, telephone sales and customer service professionals, the customer accounts, certain administrative executives, and use of various intellectual properties, including trademarks and trade names of the IPD and Kent divisions in certain territories. The assets acquired were recorded at estimated fair values as determined by the Company's management based on information currently available. Accordingly, the allocation of the purchase price is subject to revision.

During the first nine months of 2001, the Company purchased 73,097 shares of its own common stock for approximately $\$ 1,935,000$. These shares were acquired pursuant to the 1999 Board authorization to purchase up to 500,000 shares. In the first nine months of 2000, the Company purchased 501,268 shares of its own common stock for approximately $\$ 11,932,000$. Of these purchases, 412,668 shares were acquired pursuant to the 1999 Board authorization described above and 88,600 shares represented the remaining shares authorized for purchase under the 1998 Board authorization to purchase up to 500,000 shares. All shares purchased as of September 30, 2001 have been retired. Funds to purchase these shares were provided by investments and cash flows from operations.

Current investments, cash flows from operations and the $\$ 50,000,000$ unsecured line of credit are expected to be sufficient to finance the Company's future growth, cash dividends and capital expenditures.

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK
There have been no material changes in market risk at September 30, 2001 from that reported in the Company's Annual Report on Form $10-\mathrm{K}$ for the year ended December 31, 2000.

## OTHER INFORMATION

Items 1, 2, 3, 4, and 5 are inapplicable and have been omitted from this report.

Item 6. Exhibits and Reports on Form 8-K.
(a) 15 Letter from Ernst \& Young LLP Regarding Unaudited Interim Financial Information
(b) The Company was not required to file a Current Report on Form 8-K for the most recently completed quarter.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

Dated October 16, 2001

Dated October 16, 2001

LAWSON PRODUCTS, INC.
(Registrant)
/s/ Robert J. Washlow
Robert J. Washlow
Chairman of the Board
/s/
Joseph L. Pawlick
Joseph L. Pawlick
Chief Financial Officer (Principal Financial Officer)

Board of Directors
Lawson Products, Inc

We are aware of the incorporation by reference in the Registration Statement (Form S-8 No. 33-17912 dated November 4, 1987) of Lawson Products, Inc. of our report dated April 16, 2001 relating to the unaudited condensed consolidated interim financial statements of Lawson Products, Inc. which are included in its Form 10-Q/A for the quarter ended March 31, 2001.

Pursuant to Rule $436(c)$ of the Securities Act of 1933 our report is not part of the registration statement prepared or certified by accountants within the meaning of Section 7 or 11 of the Securities Act of 1933

