## UNITED STATES

SECURITIES AND EXCHANGE COMMISSION WASHINGTON, D. C. 20549

FORM 10-Q
Quarterly Report under Section 13 or 15(d) of The Securities Exchange Act of 1934

For quarterly period ended September 30, 2000 Commission file no. 0-10546

LAWSON PRODUCTS, INC.
(Exact name of registrant as specified in its charter)

Delaware
(State or other jurisdiction of incorporation or organization)

36-2229304
(I.R.S. Employer Identification No.)

1666 East Touhy Avenue, Des Plaines, Illinois 60018
(Address of principal executive offices) (Zip Code)
Registrant's telephone no., including area code: (847) 827-9666

## Not applicable

Former name, former address and former fiscal year, if changed since last report.

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or $15(\mathrm{~d})$ of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes $X$ No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date. 9,706,404 Shares, $\$ 1$ par value, as of October 16, 2000.

## PART I - FINANCIAL INFORMATION

ITEM 1

## FINANCIAL STATEMENTS

## LAWSON PRODUCTS, INC. AND SUBSIDIARIES

CONDENSED CONSOLIDATED BALANCE SHEETS
(Amounts in thousands, except share data)

## ASSETS

Current Assets:
Cash and cash equivalents
Marketable securities
Accounts receivable, less allowance for doubtful accounts
Inventories (Note B)
Miscellaneous receivables and prepaid expenses
Deferred income taxes
Total Current Assets
Marketable securities
Property, plant and equipment, less allowances for depreciation and amortization Investments in real estate
Deferred income taxes
Other assets

| $\begin{gathered} \text { September } 30, \\ 2000 \end{gathered}$ | $\begin{gathered} \text { December 31, } \\ 1999 \end{gathered}$ |
| :---: | :---: |
| (unaudited) |  |

$\$$
15,014
10,981
42, 848
52, 395
8,947
1,436
---------9
131,621

|  | 1,590 |  | 4,695 |
| :---: | :---: | :---: | :---: |
|  | 39,925 |  | 41,989 |
|  | 4,548 |  | 4,108 |
|  | 9,568 |  | 8,784 |
|  | 28,878 |  | 26,147 |
| \$ | 216,130 | \$ | 215,991 |

11, 975
12, 282
41, 108
55,485
8, 029
1, 389

## LIABILITIES AND STOCKHOLDERS' EQUITY

## Current Liabilities:

Accounts payable
Accrued expenses and other liabilities

Accrued expenses and other liabilities
Income taxes
Total Current Liabilities

Accrued liability under security bonus plans Other

17,644

Stockholders' Equity:
Preferred Stock, \$1 par value: Authorized - 500,000 shares Issued and outstanding - None Common Stock, \$1 par value:
Authorized - 35,000,000 shares Issued and outstanding-(2000-9, 706,404 shares; 1999-10,203,922 shares)

Capital in excess of par value
Retained earnings
143,925
140, 201
Accumulated other comprehensive income
Total Stockholders' Equity
Total Liabilities and Stockholders' Equity

|  | 9,706 |  | 10,204 |
| :---: | :---: | :---: | :---: |
|  | 762 |  | 717 |
|  | 143,925 |  | 140,201 |
|  | $(1,679)$ |  | (1,082 |
|  | 152,714 |  | 150,040 |
| \$ | 216,130 | \$ | 215,991 |

See notes to condensed consolidated financial statements.
(UNAUDITED)
(Amounts in thousands, except per share data)

|  | ```For the Three Months Ended September 30, 2000 1 9 9 9``` |  |  |  | ```For the Nine Months Ended September 30, 2000 1 9 9 9``` |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Net sales | \$ | 85,424 | \$ | 82,515 | \$ | 256, 045 | \$ | 234,910 |
| Cost of goods sold (Note B) |  | 30, 071 |  | 29,595 |  | 90,404 |  | 82,104 |
| Gross Profit |  | 55,353 |  | 52,920 |  | 165,641 |  | 152,806 |
| Selling, general and administrative expenses |  | 45,116 |  | 43,678 |  | 133,983 |  | 125,720 |
| Special charges |  | 0 |  | 0 |  | 240 |  | 2,053 |
| Operating income |  | 10,237 |  | 9,242 |  | 31,418 |  | 25,033 |
| Investment and other income |  | 499 |  | 700 |  | 1,606 |  | 2,617 |
| Income before income taxes |  | 10,736 |  | 9,942 |  | 33, 024 |  | 27,650 |
| Provision for income taxes |  | 4,358 |  | 4,081 |  | 13,485 |  | 11,386 |
| Net income | \$ | 6,378 | \$ | 5,861 | \$ | 19,539 | \$ | 16,264 |
| Net income per share of common stock: |  |  |  |  |  |  |  |  |
| Basic | \$ | 0.66 | \$ | 0.57 | \$ | 1.97 | \$ | 1.55 |
| Diluted | \$ | 0.65 | \$ | 0.57 | \$ | 1.97 | \$ | 1.55 |
| Cash dividends declared per share of common stock | \$ | 0.15 | \$ | 0.14 | \$ | 0.45 | \$ | 0.42 |
| Weighted average shares outstanding: |  |  |  |  |  |  |  |  |
| Basic |  | 9,718 |  | 10,354 |  | 9,906 |  | 10,500 |
| Diluted |  | 9,737 |  | 10,360 |  | 9,917 |  | 10,502 |

See notes to condensed consolidated financial statements.

## (UNAUDITED)

(Amounts in thousands)
Operating activities:
Net income
Adjustments to reconcile net income to net cash provided by operating activities:
Depreciation and amortization

$\quad$| Changes in operating assets and liabilities |
| :--- |
| Other |


|  | Nine Months Ended September 30, |  |  |
| :---: | :---: | :---: | :---: |
| \$ | 19,539 | \$ | 16,264 |
|  | $\begin{gathered} 4,646 \\ (7,730) \\ 625 \end{gathered}$ |  | $\begin{gathered} 4,682 \\ (7,120) \\ 44 \end{gathered}$ |
|  | 17,080 |  | 13,870 |
|  | $(2,223)$ |  | $(5,319)$ |
|  | $(46,584)$ |  | $(83,794)$ |
|  | 51, 012 |  | 96,412 |
|  | - |  | $(10,192)$ |
|  | 99 |  | 492 |
|  | 2,304 |  | $(2,401)$ |
|  | $(11,932)$ |  | $(7,094)$ |
|  | $(4,497)$ |  | $(4,430)$ |
|  | 84 |  | - |
|  | $(16,345)$ |  | $(11,524)$ |
|  | 3,039 |  | (55) |
|  | 11,975 |  | 13,872 |
| \$ | 15,014 | \$ | 13,817 |

See notes to condensed consolidated financial statements.
A) As contemplated by the Securities and Exchange Commission, the accompanying consolidated financial statements and footnotes have been condensed and therefore, do not contain all disclosures required by generally accepted accounting principles. Reference should be made to Lawson Products, Inc.'s (the "Company") Annual Report on Form 10-K for the year ended December 31, 1999. The Condensed Consolidated Balance Sheet as of September 30, 2000, the Condensed Consolidated Statements of Income for the three and nine month periods ended September 30, 2000 and 1999 and the Condensed Consolidated Statements of Cash Flows for the nine month periods ended September 30, 2000 and 1999 are unaudited. In the opinion of the Company, all adjustments (consisting only of normal recurring accruals) have been made, which are necessary to present fairly the results of operations for the interim periods. Operating results for the three and nine month periods ended September 30, 2000 are not necessarily indicative of the results that may be expected for the year ending December 31, 2000.
B) Inventories (consisting of primarily finished goods) at September 30, 2000 and cost of goods sold for the three and nine month periods ended September 30, 2000 and 1999 were determined through the use of estimated gross profit rates. The difference between actual and estimated gross profit is adjusted in the fourth quarter. In 1999, this adjustment increased net income by approximately \$1,689, 000 .
C) Total comprehensive income and its components, net of related tax, for the first three and nine months of 2000 and 1999 are as follows (in thousands):

Net income
Unrealized gain on marketable securities
Foreign currency translation adjustments

Comprehensive income

Net income
Unrealized gain (loss) on marketable securities
Foreign currency translation adjustments

Comprehensive income

The components of accumulated other comprehensive income, net of related tax, at September 30, 2000 and December 31, 1999 are as follows (in thousands):

|  | 2000 | 1999 |  |
| :---: | :---: | :---: | :---: |
| \$ | (13) | \$ | (28) |
|  | $(1,666)$ |  | $(1,054)$ |
| \$ | $(1,679)$ | \$ | (1, 082 ) |

D) Earnings per Share

The calculation of dilutive weighted average shares outstanding for the three and nine months ended September 30, 2000 and 1999 are as follows (in thousands):

Basic weighted average shares outstanding Dilutive impact of options outstanding

Dilutive weighted average shares outstanding

Basic weighted average shares outstanding
Dilutive impact of options outstanding

Dilutive weighted average shares outstanding
(E) In the second quarter of 2000, the Company recorded a special charge of $\$ 145,000$, net of income tax benefit of $\$ 95,000$ for severance benefits, while in the second quarter of 1999, the Company recorded a special charge of $\$ 1,237,000$, net of income tax benefit of $\$ 816,000$, for severance and early retirement benefits in connection with previously announced management changes. Additionally, in the second quarter of 1999, a gain of $\$ 554,000$, net of income taxes of $\$ 369,000$, was recorded on the sale of marketable securities.
F) On July 1, 1999, the Company purchased substantially all of the assets and liabilities of SunSource Inventory Management Company, Inc. (SunSource) and Hillman Industrial Division (Hillman), at a cost of approximately $\$ 10.5$ million with certain contingent purchase price adjustment features based on future operating results. This all-cash transaction was accounted for as a purchase. Accordingly, the accounts and transactions of the acquired company have been included in the consolidated financial statements since the date of acquisition The purchase price exceeded tangible net assets acquired by approximately \$3.7 million. This goodwill will be amortized over 15 years using the straight-line method. SunSource and Hillman are distributors of fasteners in the original equipment marketplace. The former business operations of SunSource and Hillman are being conducted through the Company's new subsidiary, ACS/SIMCO

Three Months Ended September 30, 2000

1999

| 9,718 | 10,354 |
| :---: | :---: |
| 19 |  |

============ \begin{tabular}{r}
9,737

$\quad$

10,360
\end{tabular}

Nine Months Ended
September 30, 2000


| 9,906 | 10,500 |
| :---: | :---: |
| 11 | 2 |


$==$| 9,917 |
| ---: |
| 10,502 |

Board of Directors and Stockholders
Lawson Products, Inc.
We have reviewed the accompanying condensed consolidated balance sheet of Lawson Products, Inc. and subsidiaries as of September 30, 2000 and the related condensed consolidated statements of income for the three month and nine month periods ended September 30, 2000 and 1999 and the condensed consolidated statements of cash flows for the nine month periods ended September 30, 2000 and 1999. These financial statements are the responsibility of the Company's management.

We conducted our review in accordance with standards established by the American Institute of Certified Public Accountants. A review of interim financial information consists principally of applying analytical procedures to financial data, and making inquiries of persons responsible for financial and accounting matters. It is substantially less in scope than an audit in accordance with auditing standards generally accepted in the United States, which will be performed for the full year with the objective of expressing an opinion regarding the financial statements taken as a whole. Accordingly, we do not express such an opinion.

Based on our review, we are not aware of any material modifications that should be made to the accompanying condensed consolidated financial statements referred to above for them to be in conformity with accounting principles generally accepted in the United States.

We have previously audited, in accordance with auditing standards generally accepted in the United States, the consolidated balance sheet of Lawson Products, Inc. as of December 31, 1999, and the related consolidated statements of income, changes in stockholders' equity and cash flows for the year then ended, not presented herein, and in our report dated February 25, 2000, we expressed an unqualified opinion on those consolidated financial statements. In our opinion, the information set forth in the accompanying condensed consolidated balance sheet as of December 31, 1999, is fairly stated, in all material respects, in relation to the consolidated balance sheet from which it has been derived.
/s/ ERNST \& YOUNG LLP

October 16, 2000

This Quarterly Report on Form 10-Q for the quarter ended September 30, 2000, contains certain forward-looking statements pertaining to the ability of the Company to finance future growth, cash dividends and capital expenditures and certain other matters. These statements are subject to uncertainties and other factors which could cause actual events or results to vary materially from those anticipated. The Company does not undertake any obligation to revise these forward-looking statements to reflect future events or circumstances.

## ITEM 2 MANAGEMENT'S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

Net sales for the three and nine month periods ended September 30, 2000 increased $3.5 \%$ to $\$ 85,424,000$ and $9.0 \%$ to $\$ 256,045,000$, respectively, relative to the comparable periods of 1999. The sales gains reflect increased contribution from substantially all Lawson operations and from our new subsidiary, ACS/SIMCO. See Note F to Notes to Condensed Consolidated Financial Statements.

Net income for the third quarter rose $8.8 \%$ to $\$ 6,378,000$ (\$.65 per diluted share) from $\$ 5,861,000$ ( $\$ .57$ per diluted share) for the similar period of 1999. Net income for the nine months ended September 30, 2000 advanced $20.1 \%$ to $\$ 19,539,000$ ( $\$ 1.97$ per diluted share) from $\$ 16,264,000(\$ 1.55$ per diluted share) for the same period of 1999. These increases are primarily attributable to cost containment efforts and the gains in net sales noted above. Per share net income for 2000 and 1999 was positively impacted by the Company's share repurchase program. In the second quarter of 2000, the Company recorded a special charge of $\$ 145,000$, net of income tax benefit of $\$ 95,000$, for severance benefits, while in the second quarter of 1999, the Company recorded a special charge of $\$ 1,237,000$, net of income tax benefit of $\$ 816,000$, for severance and early retirement benefits in connection with previously announced management changes.
Additionally, in the second quarter of 1999, an after tax gain of $\$ 554,000$ was recorded on the sale of marketable securities. Excluding the effects of these items, net income for the nine month period ended September 30, 2000, increased $16.2 \%$ compared to the nine months ended September 30, 1999.

Cash flows provided by operations for the nine months ended September 30, 2000 advanced to $\$ 17,080,000$ from $\$ 13,870,000$ in the comparable period of the prior year. This increase was due primarily to a gain in net income from the same period in 1999, noted above. Current investments and cash flows from operations are expected to be sufficient to finance the Company's future growth, cash dividends and capital expenditures.

Additions to property, plant and equipment were $\$ 2,223,000$ and $\$ 5,319,000$, respectively, for the nine months ended September 30, 2000 and 1999. Capital expenditures during 2000 primarily reflect purchases of computer related equipment, while in 1999, additions to property, plant and equipment primarily reflect costs incurred relative to the construction of a new Lawson outbound facility in Suwanee, Georgia and purchases of computer related equipment. This new facility was substantially completed in the third quarter of 1999 at a cost of approximately $\$ 7,000,000$, and will be used in place of the Norcross, Georgia facility, which was disposed of in a tax-free exchange as a component of the purchase price of the new facility.

In the third quarter of 1999, the Company purchased substantially all of the assets and liabilities of SunSource Inventory Management Company, Inc. ("SunSource") and Hillman Industrial Division ("Hillman"), at a cost of approximately $\$ 10.5$ million with certain contingent purchase price adjustment features based on future operating results. This all-cash transaction was accounted for as a purchase. Accordingly, the accounts and transactions of the acquired company have been included in the consolidated financial statements since the date of acquisition. SunSource and Hillman are distributors of fasteners in the original equipment marketplace. The former business operations of SunSource and Hillman are being conducted through the Company's new subsidiary, ACS/SIMCO.

During the first nine months of 2000, the Company purchased 501,268 shares of its own common stock for approximately $\$ 11,932,000$. Of these purchases, 412,668 shares were acquired relative to the 1999 Board authorization of 500,000 shares and 88,600 shares represented the remaining shares relative to a 1998 stock repurchase authorization of 500,000 shares. In the first nine months of 1999, the Company purchased 310,000 shares of its own common stock for approximately $\$ 7,094,000$. Of these purchases, 261,500 shares were acquired relative to the 1998 Board authorization of 500,000 shares and 48,500 shares represented the remaining shares relative to a 1996 stock repurchase authorization of 1,000,000
shares. All shares purchased as of September 30, 2000 have been retired. Funds to purchase these shares were provided by investments and cash flows from operations.

ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK

There have been no material changes in market risk at September 30, 2000 from that reported in the Company's Annual Report on Form $10-\mathrm{K}$ for the year ended December 31, 1999

## OTHER INFORMATION

Items 1, 2, 3, 4, and 5 are inapplicable and have been omitted from this report.
Item 6. Exhibits and Reports on Form 8-K.
(a) 15 Letter from Ernst \& Young LLP regarding Unaudited Interim Financial Information

27 Financial Data Schedule
(b) The registrant was not required to file a Current Report on Form 8-K for the most recently completed quarter.
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## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

LAWSON PRODUCTS, INC.
(Registrant)

Dated October 16, 2000

Dated October 16, 2000
/s/ Robert J. Washlow
Robert J. Washlow
Chairman of the Board
/s/ Joseph L. Pawlick
Joseph L. Pawlick
Chief Financial Officer report dated October 16, 2000 relating to the unaudited condensed consolidated interim financial statements of Lawson Products, Inc. which are included in its Form 10-Q for the quarter ended September 30, 2000.

Pursuant to Rule $436(c)$ of the Securities Act of 1933 our report is not part of the registration statement prepared or certified by accountants within the meaning of Section 7 or 11 of the Securities Act of 1933

9-MOS
DEC-31-2000
SEP-30-2000

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15,014
$$

12,571
44,518 1,670 52, 395
131, 621 80,552
40,627
216,130
34, 121
0 0

0
9,706

216,130
143, 008

## 256,045

256, 045
90,404
90,404
0
846
4
33, 024
13,485
19,539
0
0

19, 539
1.97
1.97

