WASHINGTON, D. C. 20549

FORM 10-Q
Quarterly Report under Section 13 or 15(d) of The Securities Exchange Act of 1934

For Quarter Ended September 30, 1996 Commission file no. 0-10546
LAWSON PRODUCTS, INC
(Exact name of registrant as specified in its charter)

Delaware
(State or other jurisdiction of incorporation or organization)

36-2229304
(I.R.S. Employer Identification No.)

1666 East Touhy Avenue, Des Plaines, Illinois 60018
(Address of principal executive offices) (Zip Code)

Registrant's telephone no., including area code: (847) 827-9666

Not applicable
Former name, former address and former fiscal year, if changed since last report.

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes $X$ No

Indicate the number of shares outstanding of each of the issuer's classes of common stock, as of the latest practicable date.
11,566,214 Shares, \$1 par value, as of October 18, 1996.

## LAWSON PRODUCTS, INC. AND SUBSIDIARIES <br> condensed consolidated balance sheets

| (Amounts in thousands) | $\begin{aligned} & \text { September 30, } \\ & 1996 \end{aligned}$ | $\begin{aligned} & \text { December } 31, \\ & 1995 \end{aligned}$ |
| :---: | :---: | :---: |
|  | ITED) |  |

ASSETS
Current Assets:

Cash and cash equivalents
Marketable securities
Accounts receivable, less allowance for doubtful accounts
Inventories (Note B)
Miscellaneous receivables and prepaid expenses
Deferred income taxes
allowances for depreciation and amortization 39,397 35,501
Investments in real estate
3,247
3,152
Deferred income taxes
3,719
3,201
10,854 9,935
Other assets

Total Assets

LIABILITIES AND STOCKHOLDERS' EQUITY
$\qquad$
Current Liabilities:

| Accounts payable | \$ 5,251 | \$ 3,219 |
| :---: | :---: | :---: |
| Accrued expenses and other liabilities | 14,806 | 14,329 |
| Income taxes | 1,428 | 962 |
| Total Current Liabilities | 21,485 | 18,510 |
| Accrued liability under security bonus plans | 12,568 | 11,422 |
| Other | 8,931 | 7,871 |
|  | 21,499 | 19,293 |

Stockholders' Equity:
Preferred Stock, \$1 par value:
Authorized - 500,000 shares
Issued and outstanding - None
Common Stock, \$1 par value:
Authorized - $35,000,000$ shares
Issued - (1996-11,601,214 shares;
$1995-11,686,614$ shares $) \quad 11,601 \quad 11,687$
Capital in excess of par value
498
494
Retained earnings
118,373
111,321

| 118,373 | 111,321 |
| ---: | ---: |
| $----------------123,502$ |  |
| 130,472 | $129)$ |

        Total Stockholders' Equity
                            129,840
        122, 811
        Total Liabilities and Stockholders'
                Equity \$172,824
        \$160, 614
            \(=======================\)
    See notes to condensed consolidated financial statements.

LAWSON PRODUCTS, INC. AND SUBSIDIARIES
CONDENSED CONSOLIDATED STATEMENTS OF INCOME

## (UNAUDITED)

(Amounts in thousands, except per share data)

| For the |  |  |
| :---: | :---: | :---: |
| Three Months Ended | For the |  |
| September 30, | September 30, |  |
| 1996 | 1995 |  |


| Net Sales | \$66, 303 | \$56, 177 | \$185,890 | \$167,117 |
| :---: | :---: | :---: | :---: | :---: |
| Investment and other income | 475 | 462 | 1,525 | 2,003 |
|  | 66,778 | 56,639 | 187,415 | 169,120 |
| Cost of goods sold (Note B) | 22,856 | 15,832 | 60,286 | 47,075 |
| Selling, general and administrative expenses | 35,651 | 32,368 | 103,965 | 96,885 |
|  | 58,507 | 48,200 | 164, 251 | 143,960 |
| Income before income taxes | 8,271 | 8,439 | 23,164 | 25,160 |
| Provision for income taxes | 3,443 | 3,348 | 9,583 | 9,767 |
| Net income | \$ 4, 828 | \$ 5, 091 | \$ 13, 581 | \$ 15,393 |
| Net income per share of common stock | \$0.42 | \$0.43 | \$1.17 | \$1.26 |
| Cash dividends declared per share of common stock | \$0.13 | \$0.13 | \$0.39 | \$0.38 |
| Weighted average shares outstanding | 11,601 | 11,826 | 11,609 | 12,177 |

See notes to condensed consolidated financial statements.

## (UNAUDITED)

(Amounts in thousands)
For the
Nine months ended
September 30,
1996

Operating activities:

| Net income | \$ 13,581 | \$ 15,393 |
| :---: | :---: | :---: |
| Adjustments to reconcile net income to |  |  |
| net cash provided by operating activities: |  |  |
| Depreciation and amortization | 2,981 | 2,527 |
| Changes in operating assets and liabilities | $(4,697)$ | $(6,722)$ |
| Other | 2,353 | 2,090 |
| Net Cash Provided by Operating Activities | 14,218 | 13,288 |

Investing activities:
Additions to property, plant and equipmen
Purchases of marketable securities

| $(2,774)$ | $(2,280)$ |
| :---: | :---: |
| $(318,335)$ | $(184,507)$ |
| 327,600 | 197, 988 |
| $(10,506)$ |  |
| 100 | 684 |

Proceeds from sale of marketable securities
Acquisition of Automatic Screw Machine Products,
net of cash acquired $(10,50$
Other
--------

Net Cash (Used in)/Provided by Investing Activities

Financing activities:
Dividends paid
Other

Net Cash Used in Financing Activities
$(6,621)$
$(25,824)$
Increase/(Decrease) in Cash and Cash Equivalents 3,682

Cash and Cash Equivalents at Beginning of Period 10,432
9,853

Cash and Cash Equivalents at End of Period \$ 14,114
\$ 9,202
========

See notes to condensed consolidated financial statements.

## Part I

NOTES TO CONDENSED CONSOLIDATED UNAUDITED FINANCIAL STATEMENTS
A) As contemplated by the Securities and Exchange Commission, the accompanying consolidated financial statements and footnotes have been condensed and therefore, do not contain all disclosures required by generally accepted accounting principles. Reference should be made to the Company's Annual Report to Stockholders for the year ended December 31, 1995. The Condensed Consolidated Balance Sheet as of September 30, 1996 and the Condensed Consolidated Statements of Income for the three and nine month periods ended September 30, 1996 and 1995 and the Condensed Consolidated Statements of Cash Flows for the nine month periods ended September 30, 1996 and 1995 are unaudited. In the opinion of the Company, all adjustments (consisting only of normal recurring accruals) have been made, which are necessary to present fairly the results of operations for the interim periods.
B) Inventories (consisting of primarily finished goods) at September 30, 1996 and cost of goods sold for the three and nine month periods ended September 30, 1996 and 1995 were determined through the use of estimated gross profit rates.
C) On April 30, 1996 the Company purchased substantially all of the assets and liabilities of Automatic Screw Machine Products Company (Automatic) for cash of approximately $\$ 10,746,000$. This transaction was accounted for as a purchase, accordingly, the accounts and transactions of Automatic have been included in the consolidated financial statements since the date of acquisition.

The following exhibits are attached to Part I:

1. Letter from independent accountants furnished pursuant to Rule 10.01 (d) of regulation S-X.
2. Letter from independent accountants furnished pursuant to Item 601, \#15 of regulation S-K.

## Part I

## Independent Accountant's Review Report

Board of Directors
Lawson Products, Inc.
We have reviewed the accompanying condensed consolidated balance sheet of Lawson Products, Inc. and subsidiaries as of September 30, 1996 and the related condensed consolidated statements of income for the three month and nine month periods ended September 30, 1996 and 1995 and the condensed consolidated statements of cash flows for the nine month periods ended September 30, 1996 and 1995. These financial statements are the responsibility of the Company's management.

We conducted our review in accordance with standards established by the American Institute of Certified Public Accountants. A
review of interim financial information consists principally of applying analytical procedures to financial data, and making inquiries of persons responsible for financial and accounting matters. It is substantially less in scope than an audit in accordance with generally accepted auditing standards, which will be performed for the full year with the objective of expressing an opinion regarding the financial statements taken as a whole. Accordingly, we do not express such an opinion.

Based on our reviews, we are not aware of any material modifications that should be made to the accompanying condensed consolidated financial statements referred to above for them to be in conformity with generally accepted accounting principles.

We have previously audited, in accordance with generally accepted auditing standards, the consolidated balance sheet of Lawson Products, Inc. as of December 31, 1995, and the related consolidated statements of income, changes in stockholders' equity and cash flows for the year then ended, not presented herein, and in our report dated February 26, 1996, we expressed an unqualified opinion on those consolidated financial statements. In our opinion, the information set forth in the accompanying condensed consolidated balance sheet as of December 31, 1995, is fairly stated, in all material respects, in relation to the consolidated balance sheet from which it has been derived.

ERNST \& YOUNG LLP
October 18, 1996

## Part I

October 18, 1996

Board of Directors
Lawson Products, Inc.

We are aware of the incorporation by reference in the Registration Statement (Form S-8 No. 33-17912 dated November 4, 1987) of Lawson Products, Inc. of our report dated October 18, 1996 relating to the unaudited condensed consolidated interim financial statements of Lawson Products, Inc. which are included in its Form 10-Q for the quarter ended September 30, 1996.

Pursuant to Rule 436(c) of the Securities Act of 1933 our report is not part of the registration statement prepared or certified by accountants within the meaning of Section 7 or 11 of the Securities Act of 1933.

ERNST \& YOUNG LLP

Part I
ITEM 2 MANAGEMENT'S DISCUSSION AND ANALYSIS

Cash flows provided by operations for the nine months ended September 30, 1996 increased slightly to $\$ 14,218,000$ from $\$ 13,288,000$ in the comparable period of the prior year. This increase was due primarily to an increase in net operating liabilities, partially offset by a decrease in net income in the
similar period of 1995. Current investments and cash flows from operations are expected to finance the Company's future growth, cash dividends and capital expenditures. Additions to property, plant and equipment were $\$ 2,774,000$ and $\$ 2,280,000$, respectively, for the nine months ended September 30, 1996 and 1995. Capital expenditures during 1996 reflect primarily purchases of computer related equipment and facility improvements, while 1995 additions include the completion of a Lawson outbound facility in Addison, Illinois, at a cost of approximately of $\$ 5,600,000$.

During the second quarter of 1996, the Company purchased substantially all of the assets and liabilities of Automatic Screw Machine Products Company (Automatic), headquartered in Decatur, Alabama, at a cost of approximately \$10,746,000. Automatic is a manufacturer and distributor of production components. The former business operations of Automatic are conducted by new subsidiaries known as Assembly Component Systems, Inc. and Automatic Screw Machine Products Company.

In December of 1994, the Board of Directors authorized the purchase up to $1,000,000$ shares of the Company's common stock. During the first nine months of 1996, the Company expended $\$ 2,095,000$ to acquire the remaining 86,000 shares authorized for repurchase. These treasury shares were subsequently retired. In the similar period of 1995, the Company acquired 807,000 shares at a cost of $\$ 21,292,000$. These shares and $4,493,676$ shares purchased prior to 1995 were retired in the quarter ended September 30, 1995. During the third quarter of 1996, the Board of Directors authorized the purchase up to 1,000,000 shares of the Company's common stock of which none have been purchased.

Net sales for the three and nine month periods ended September 30, 1996, advanced $18.0 \%$ to $\$ 66,303,000$ and $11.2 \%$ to $\$ 185,890,000$ relative to the comparable periods of 1995. The increases are principally the result of gains in the number of orders processed and sales made by ACS.

Net income for the third quarter decreased $5.2 \%$ to $\$ 4,828,000$ ( $\$ .42$ per share) from $\$ 5,091,000$ ( $\$ .43$ per share) for the similar period of 1995. Net income for the nine months ended September 30, 1996 decreased $11.8 \%$ to $\$ 13,581,000$ ( $\$ 1.17$ per share) from $\$ 15,393,000$ ( $\$ 1.26$ per share) for the comparable period of 1995. These decreases are attributable to lower gross margins and a higher effective tax rate, which more than offset the gains in net sales noted above. Per share net income for 1996 and 1995 was positively impacted by the Company's share repurchase program.

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Part II

## OTHER INFORMATION

Items 1, 2, 3, and 5 are inapplicable and have been omitted from this report.

Item 4. Submission of Matters to a Vote of Security Holders.
(a) The annual meeting of stockholders of Lawson Products, Inc. was held on May 7, 1996.
(b) Not applicable.
(c) Set forth below is the tabulation of the votes on each nominee for election as a director:

|  | For | Withheld <br> Authority |
| :--- | ---: | ---: |
| Ronald B. Port, M.D. | $10,006,128$ | 437,616 |
| Robert G. Rettig | $9,996,543$ | 447,201 |
| Peter G. Smith | $10,002,833$ | 440,911 |

(d) Not applicable.

Item 6. Exhibits and Reports on Form 8-K.
(a) Not applicable.
(b) The registrant was not required to file Form 8-K for the most recently completed quarter.

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## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

LAWSON PRODUCTS, INC.
(Registrant)

Dated October 18, 1996 /s/ Bernard Kalish
Bernard Kalish
Chairman of the Board

## Dated October 18, 1996

/s/ Joseph L. Pawlick
Joseph L. Pawlick
Vice President and Controller

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    5
    1,000
    9-MOS
        DEC-31-1996
            SEP-30-1996
                                    14,114
                    27,348
                31,746
                    0
                        35,856
        104,247
        39,397
            0
            172,824
    21,485
                                    0
                                    11,601
    0
            0
            118,239
172,824
                185,890
        187,415
            60,286
        0
        770
        1 9
        23,164
        9,583
        13,581
        0
        0
            0
            13,581
            1.17
            1.17
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